
$\left.\begin{array}{|r|r|l|}\hline \text { M9 Forecast } & \text { Variance to M9 } & \begin{array}{l}\text { Explanation of Under/Overspends \& variance to } \\ \text { M9 }\end{array} \\ \hline 1,500 & 3,467 & \\ \hline 0 & -546 & \\ \hline 0 & 530 & \\ \hline 125,292 & & \begin{array}{l}\text { The underspend is largely due to extra fee } \\ \text { income, salary savings, savings on printing \& } \\ \text { stationery, legal fees \& employee expenses. } \\ \text { The variance to month 9 is largely due to £61k } \\ \text { income received in quarter 4 which was not } \\ \text { forecast. Procedures have been put in place to } \\ \text { get planning income into the system more }\end{array} \\ \text { frequently rather than on a quarterly basis. }\end{array}\right\}$

